

## **Navigating Market Access with Magnolia**

#### **Today's Moderators and Invited Expert Panelists**



Anna Hundt Golden

Senior Director,

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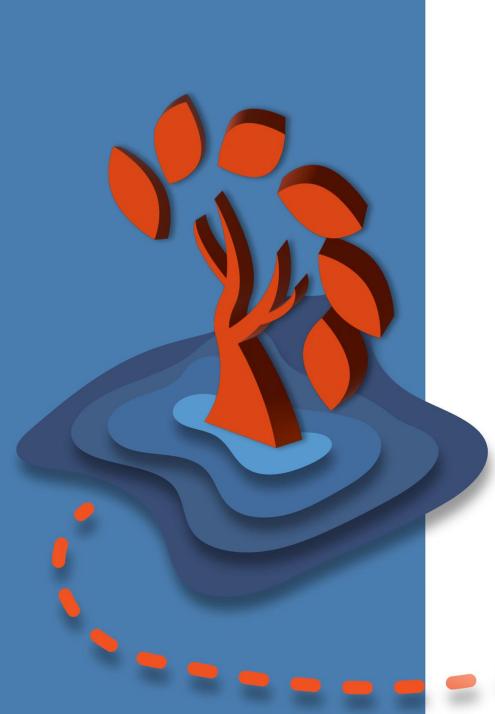
Dr. Maria Lopes
Chief Medical Officer, Regional/National PBM



Mr. Mike Margevicius

Pharmacy Director, BCBS





# **Panel Topics**

- Best practices in market research
- Importance of market research timing
- Market research considerations to support coverage and reimbursement
- What pharmaceutical companies are doing right (or wrong) in market research
- Key takeaways



# **Payer Market Research Best Practices**

Engaging the right stakeholders at the right time with the right approach to generate the right evidence

#### **Right Stakeholders**

complex, fragmented healthcare system requires engaging the right stakeholders

#### **Right Timing**

time research with development cycle. Start early to initiate access strategy planning, deepen research to refine strategy, and post-launch tracking



#### **Right Methodology**

mix of qualitative (ad boards, interviews) and quantitative (surveys, discrete choice modeling) strategies

#### **Right Evidence**

focus on evidence to supplement clinical trial data to inform HEOR models, and RWE planning



# **Panelist Thoughts**



How can companies best validate that payer insights are actionable?



# Importance of the Timing of Market Research

Iterative process across drug development and commercialization lifecycles

**Early Development Mid-Development Late Development** Preclinical - Phase I Phase II – Early Phase III Phase III - Pre-Launch Understand reimbursement Refine target product profile Develop and refine value story (TPP) and test payer Goals landscape and payer unmet and access strategy expectations needs Quantitative payer research Payer advisory boards, Landscape assessment (payer Test pricing, contracting, access Key interviews trends, identify analogues) scenarios Research Willingness-to-pay and access Value message testing Test early value propositions **Activities** testina (endpoints, comparators) RWE plan development and Early pricing research testing Align trial design with payer-Anticipate formulary/access Guide comparator choice, relevant outcomes; initiate barriers (eg, step edits, prior **Importance** endpoints, HEOR models auth, tiering) access planning



# Importance of the Timing of Market Research

Iterative process across drug development and commercialization lifecycles

	<b>Launch</b> Approval – Year 1	Post-Launch Years 1+
Goals	Optimize access and adjust to payer feedback	Maximize access, defend value, plan lifecycle management
<b>-</b>	Primary and secondary research on early coverage decisions Message testing for payer teams Tracking adoption and restrictions	Monitor coverage and formulary placement Access planning for new indications/formulations Evidence-gap assessment and RWE planning
Importance	Support rapid adaptation in contracting and evidence	Ensure continued competitiveness and payer alignment



# **Panelist Insights**

At what point in the product lifecycle is payer input most critical?

How frequently do you speak with manufacturers / review a TPP and do you feel you should have been consulted earlier?

How often should pharma revisit payer insights as data evolve?

Who is most important to engage?



#### **How Market Access Research is Performed**

Choosing the appropriate methodological approach to generate meaningful evidence

# Qualitative vs. Quantitative

Identify when to apply indepth interviews or advisory boards versus large-scale surveys

# Primary vs. Secondary Research

Assess how direct payer input complements claims, epidemiology, or published data

# Discrete Choice / Conjoint Analysis

Quantify trade-offs in pricing, access, and product attributes

#### Advisory Boards & In-Depth Interviews

Explore perceptions, evidence needs, and real-world barriers

# Landscape & Policy Research

Map the evolving access environment and competitive positioning



# **Panelist Perspectives**

What are the biggest evidence gaps you see when a new therapy comes to market?

How do you see evidence requirements evolving beyond just clinical evidence? How important are PROs and cost-effectiveness research?

Can you share an example where stronger evidence might have changed your decision?



# **Considerations When Selecting Clinical Trial Endpoints**

Think beyond regulatory approval and align with payer priorities



Clinical relevance: outcomes are clinically meaningful and patient-centered (eg, survival, hospitalization rates, disease progression, functional status, quality of life)



Comparative value: endpoints demonstrate how the therapy performs relative to the current standard of care, not just versus placebo



Health system impact: endpoints connect to economic and utilization outcomes (eg, reduced ER visits, hospitalizations, long-term complications)



Generalizability: endpoints reflect outcomes in real-world patient populations (not just narrowly defined trial groups) that are diverse



**Duration and durability:** endpoints reflect both short-term efficacy and long-term safety and durability



Regulatory vs. payer needs: endpoints are a balancing act (surrogate endpoints vs. real-world value)



#### **Panelist Wisdom**

Which type of trial endpoints have the greatest impact on your reimbursement decisions?

From your perspective,
how often do the
endpoints chosen by
manufacturers
align with what you
need as a payer?

Do you think pharmaceutical companies are doing enough to connect clinical endpoints with cost and utilization outcomes?



# Payer Market Research to Support Coverage and Reimbursement

Connect clinical innovation and market access, and 'de-risk' your market access strategy



#### **Clinical Development**

Design trials that generate data payers recognize as meaningful for coverage decisions

- Align trial endpoints with payerrelevant outcomes (eg, hospitalizations, cost offsets)
- Ensure appropriate comparator selection
- Identify HEOR/RWE evidence needs



#### **Value-Driven Coverage & Access Strategy**

Build a compelling value story and evidence to justify price and improve the likelihood of better access / fewer coverage restrictions

- Test payer willingness-to-pay and acceptable price ranges
- Gather feedback on value messaging for dossier and payer-facing material development
- Evaluate payer reactions to anticipated formulary placement, tiering, utilization management, etc
- Assess contracting preferences (eg, rebates, outcomes-based)
- Identify RWE or patient-reported outcomes evidence gaps



#### **Panelist Sentiments**

Other than conducting a H2H trial, what advice would you give manufacturers to ensure clinical trial evidence translates into real-world payer relevance?

What's an example of a value message or evidence package that really resonated with you—and what made it effective?

How do you see contracting and rebating evolving?

How do you assess manufacturer-developed cost-effectiveness or budget impact models? What makes them credible or less useful to you?



# What Pharma Gets Right—and Where It Falls Short

Insights into industry best practices and persistent challenges

#### **Best Practices**

- Engaging payers earlier in development (by some)
- Increasing use of real-world evidence (RWE)
- Incorporating patient-reported outcomes & quality of life measures
- Greater transparency in costeffectiveness and budget models



#### **Persistent Challenges**

- Designing trials only for regulatory approval, not reimbursement
- Limited head-to-head comparisons vs. standard of care
- Overly narrow, nonrepresentative trial populations
- Delayed or minimal payer input until post-approval
- Opaque, optimistic economic models lacking validation



### **A Word from Our Panelists**

How do you define value in your decision-making, and how does that differ from how pharma frames it?

What role does realworld evidence play in supporting coverage decision-making?



# **Key Takeaways**

Plan evidence generation with payers in mind and engage with payers early and iteratively



Early and iterative payer engagement maximizes research ROI



Trial designs must balance regulatory and reimbursement relevance



Strong market research builds mutual understanding and improves patient access



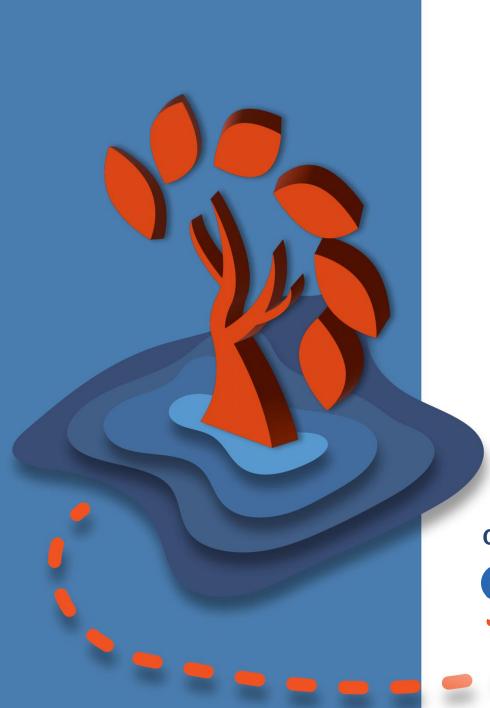
# **Final Thoughts from our Expert Panelists**

of advice to pharma
companies about
generating evidence that
truly matters to payers,
what would it be?

As healthcare moves toward value-based care, what kinds of evidence will become even more important in your decision-making over the next 12-18 months?

If you had to summarize in one sentence, what does pharma need to do differently to ensure their research delivers maximum ROI and supports coverage?





Join us for our next Navigating Market Access with Magnolia

# Medicare Part D: What to Expect in 2026

Thursday, October 23, 2025 12:00 - 1:00 PM Eastern

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